# CountyCare Report

Prepared for: CCHHS BOD Managed Care Committee

Steven Glass, Executive Director, Managed Care September 17, 2015



## **Report Format**

- Metrics Review
- Programmatic Update
  - Marketing



#### **Metrics Updates**

- Formula for '% Change From Prior Month' consistent across all measures = (current/prior)-1
- Added population-level detail to Primary Care Physician/Patient Centered Medical Home (PCP/PCMH) assignment for major provider groups (e.g. CCHHS, MHN ACO, ACCESS)
- Added shading to ACA utilization @ CCHHS by quarter

#### Membership

Data as of: 9/2/2015 | Source: Daily Membership (834) File

					% Change		FYTD'15	
					From Prior		<b>Budget or</b>	% to
<b>Key Measures</b>	Jun'15	Jul'15	Aug'15	Sep'15	Month	Trend	Goal	<b>Budget/Goal</b>
Monthly Membership	176,570	172,873	170,834	169,034	-1.1%	lacksquare	157,576	107.3%
ACA	85,246	82,058	79,454	<i>78,058</i>	-1.8%	lacksquare	77,619	100.6%
FHP	88,508	87,949	88,333	88,553	0.2%		74,506	118.9%
SPD	2,816	2,866	3,047	3,191	4.7%		5,451	58.5%
Home/Community Waiver (incl DD)	505	539	565	583	3.2%	_		
LTC	173	174	189	185	-2.1%	<b>V</b>		
FYTD Member Months	996,630	1,169,503	1,340,337	1,509,371			1,472,956	102.5%
ACA	585,985	668,043	747,497	825,555			797,216	103.6%
FHP	394,433	482,382	<i>570,715</i>	659,268			631,542	104.4%
SPD	16,212	19,078	22,125	25,316			44,199	57.3%



- Gender = 54% Female; 46% Male
- Average age = 36/yo



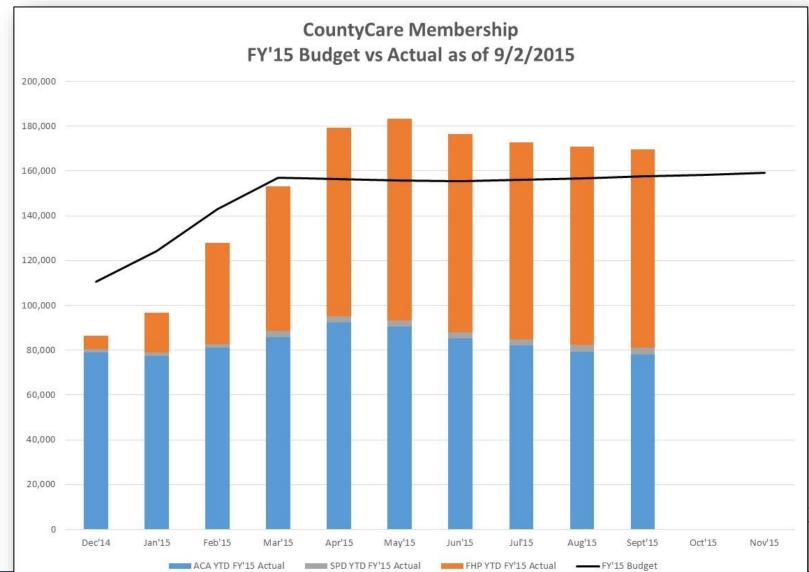
#### Membership Adds & Deletes

Data as of: 9/2/2015 | Source: Daily Membership (834) File

	<b>Mar'15</b>	Apr'15	May'15	Jun'15	Jul'15	Aug'15
Month Begin Membership	124,410	149,881	177,944	181,322	174,615	171,014
ACA Adults	5,877	4,672	914	(4,973)	(2,967)	(2,469)
FHP	19,530	23,320	2,397	(1,764)	(690)	217
SPD	64	71	67	30	56	206
Total Net Change	25,471	28,063	3,378	(6,707)	(3,601)	(2,046)
Month End Membership	149,881	177,944	181,322	174,615	171,014	168,968



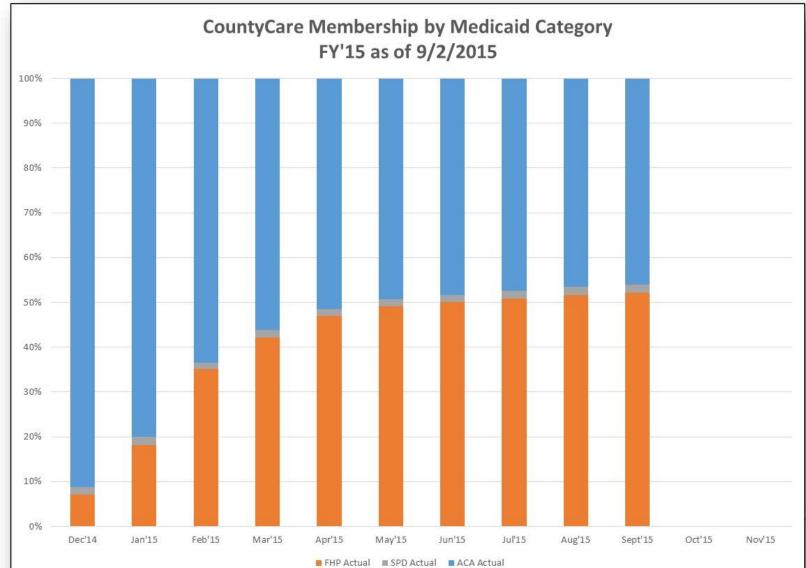
## Membership Trend to Budget



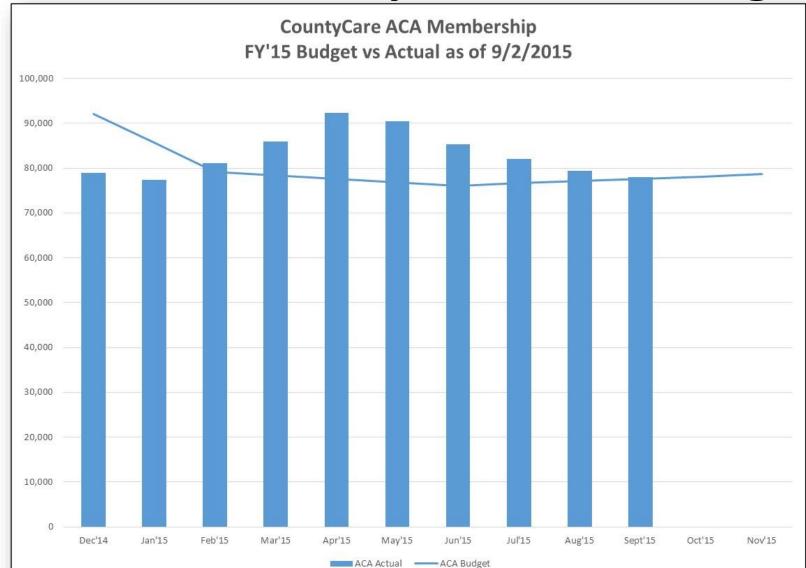


17, 2015

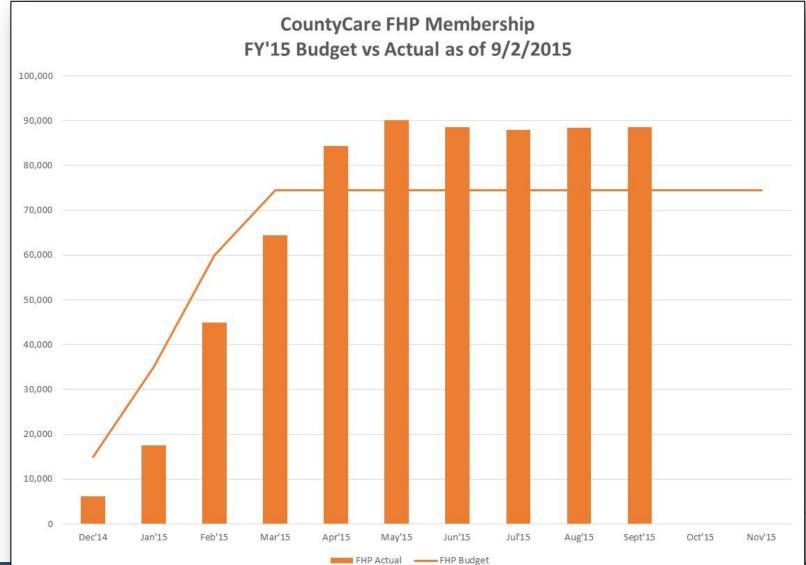
#### Membership By Medicaid Category



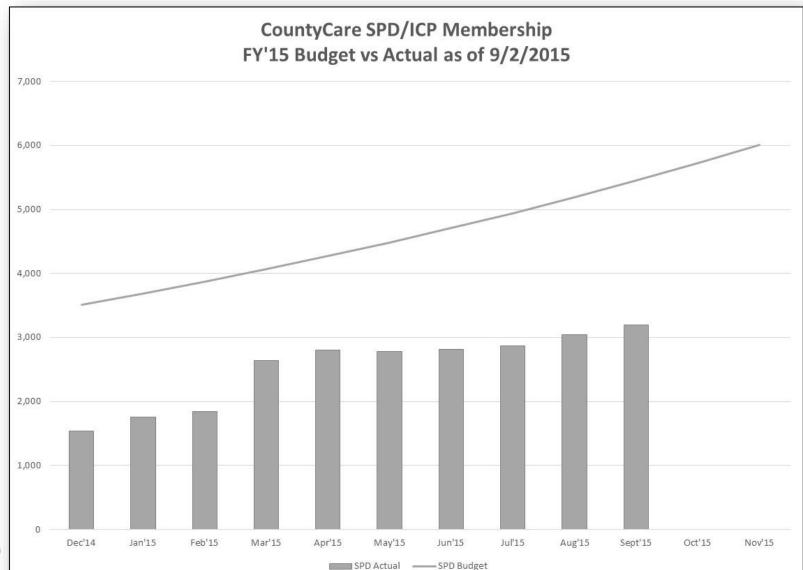
#### **ACA Membership Trend to Budget**



#### **FHP Membership Trend to Budget**



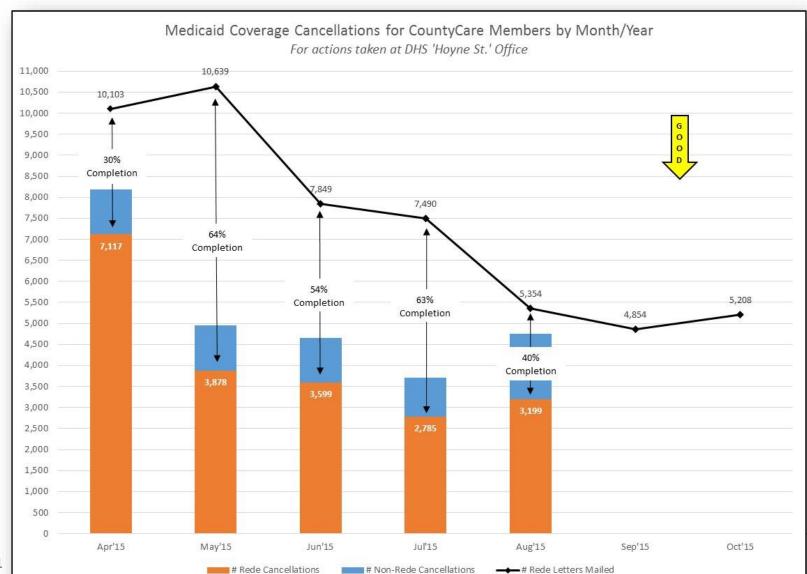
#### **SPD Membership Trend to Budget**





17, 2015

#### **Medicaid Cancellations**

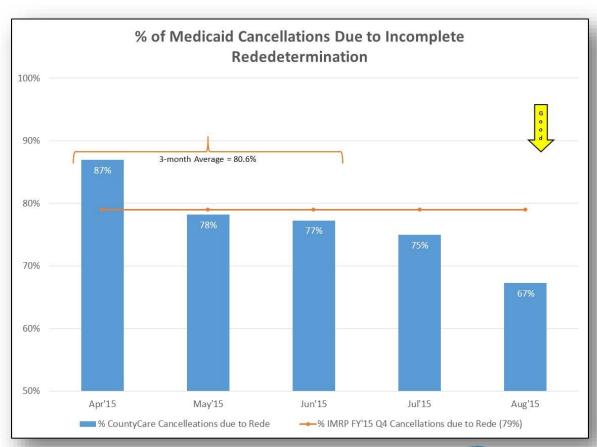


17, 2015

#### **Medicaid Cancellations**

#### Illinois Medicaid Redetermination Project (IMRP) FY'15 Q4 Report:

- 79% for failure to return information (34.8% of all cancellations)
  - 1/3<sup>rd</sup> are reinstated within three months
- 'Medical Only'
  Cancellation rate = 44%
- 'Medical + SNAP (food stamps)' Cancellation rate = 22%





## **Health Plan Comparison: FHP/ACA**

Source: IL HFS, Greater Chicago Region

		Jun'15	Jul'15	Aug'15		# Change	% Change
Health Plan	Sponsoring Organization(s)	#	#	#	% Total	Month Prior	Month Prior
Family Health Network	Mt. Sinai, Norweigan, Resurrection, St. Anthony, St Bernard	193,306	200,004	203,455	13.3%	3,451	1.7%
Blue Cross Blue Shield	Health Care Services Corp.	179,617	183,460	185,267	12.2%	1,807	1.0%
CountyCare	Cook County/CCHHS	171,661	167,837	165,848	11.1%	(1,989)	-1.2%
IlliniCare Health Plan	Centene, Inc.	142,898	144,171	143,461	9.6%	(710)	-0.5%
Harmony Health Plan	WellCare	142,914	143,055	141,416	9.5%	(1,639)	-1.1%
Meridian Health Plan		119,387	118,934	117,940	7.9%	(994)	-0.8%
Aetna Better Health Inc.		114,728	116,923	117,703	7.8%	780	0.7%
Advocate Accountable Care (ACE)	Advocate Physician Partners	89,542	90,814	90,713	6.0%	(101)	-0.1%
SmartPlan Choice (ACE)	Presence Health Partners, Independent Phys Alliance of IL	68,413	67,271	65,247	4.5%	(2,024)	-3.0%
MyCare Chicago (ACE)	Lurie, Mercy, Norweigan, Swedish/Asian Human Svcs, Erie, Heartland HC, Mercy, Near North, PCC/C4	58,993	60,005	59,669	4.0%	(336)	-0.6%
Community Care Partners (ACE)	NorthShore, Vista, Lake County Health Dept, Erie	40,851	44,019	44,001	2.9%	(18)	0.0%
HealthCura (ACE)	Access Community Health Network	41,309	43,935	43,322	2.9%	(613)	-1.4%
UI Health Plus (ACE)	UI Health	36,134	39,604	39,767	2.6%	163	0.4%
Better Health Network (ACE)	St Bernard's, Loretto, South Shore, Roseland/Aunt Martha's, Beloved	34,947	38,084	38,741	2.5%	657	1.7%
Loyola Family Care (ACE)	Loyola Univ Health System	26,442	27,515	27,134	1.8%	(381)	-1.4%
Next Level (CCE serving ACA only)		13,816	14,956	15,024	1.0%	68	0.5%
Illinois Partnership for Health (ACE)	Blessing Health System, Cadence, Decatur Memorial, KishHealth, Memorial Health, OSF, Riverside Medical Ctr, Rockford Health System, Carle Fdn	3,521	3,504	3,417	0.2%	(87)	-2.5%
Lurie Children's Health Partners (CSN CCE)	Lurie Childrens Hospital	1,779	1,860	1,886	0.1%	26	1.4%
LaRabida Coordinated Care Network (CSN CCE)	La Rabida Childrens Hospital	760	737	0	0.0%	(737)	-100.0%
Total		1.481.018	1,506,688	1,504,011		(2,677)	-0.2%

#### **Health Plan Comparison: ICP**

Source: IL HFS, Chicago Region (includes suburban Cook & Collar Counties)

**ICP Greater Chicago Region (SPD population)** 

		Jun'15	Jul'15	Aug'15		# Change	% Change
Health Plan	Sponsoring Organization(s)	#	#	#	% Total	Month Prior	<b>Month Prior</b>
Aetna Better Health Inc.		28,241	28,137	28,315	30.3%	178	-0.4%
IlliniCare Health Plan Inc.	Centene Inc.	26,630	26,361	26,329	28.4%	(32)	-1.0%
Community Care Alliance of IL	Family Health Network	7,527	7,506	7,544	8.1%	38	-0.3%
Blue Cross/Blue Shield of Illinois	Health Care Services Corp	6,681	6,955	7,337	7.5%	382	4.1%
Next Level (CCE)		3,234	4,018	4,854	4.3%	836	24.2%
Meridian Health Plan		4,548	4,588	4,754	4.9%	166	0.9%
Humana Health Plan		4,557	4,529	4,544	4.9%	15	-0.6%
Cigna HealthSpring of Illinois		4,443	4,474	4,541	4.8%	67	0.7%
CountyCare	Cook County/CCHHS	2,776	2,818	3,021	3.0%	203	1.5%
Together4Health (CCE)	Heartland Health Outreach	2,016	1,967	1,880	2.1%	(87)	-2.4%
Be Well (CCE)	MADO Healthcare	1,389	1,400	1,380	1.5%	(20)	0.8%
	Healthcare Consoritum of IL (St Bernard, Chicago Family,						
EntireCare (CCE)	St James, MFS, South Shore, Roseland, HRDI, Metro	2,339	0	116	0.0%	116	-100.0%
	South)						
Total		94,381	92,753	94,615	100.0%	1,862	-1.7%



#### **Health Plan Comparison: Cook County**

Source: IL HFS, Health Plans Operating in Cook County Only

		July'15	August'15			# Change	% Change	
MCO Name	Sponsoring Organization(s)	#	FHP/ACA	SPD	#	% Total	<b>Month Prior</b>	<b>Month Prior</b>
Cook County Care	ссннѕ	174,437	165,848	3,021	168,869	19.8%	(5,568)	-3.2%
Family Health Network/CCAI		146,495	147,973	7,196	155,169	18.2%	8,674	5.9%
Blue Cross/Blue Shield of Illinois	HCSC	120,859	118,587	6,558	125,145	14.7%	4,286	3.5%
IlliniCare Health Plan	Centene	111,226	90,757	20,134	110,891	13.0%	(335)	-0.3%
Harmony Health Plan	WellSpring	112,344	109,808		109,808	12.9%	(2,536)	-2.3%
Aetna Better Health		92,559	72,273	21,397	93,670	11.0%	1,111	1.2%
Meridian Health Plan		80,845	74,957	4,371	79,328	9.3%	(1,517)	-1.9%
Humana Health Plan		4,228		4,190	4,190	0.5%	(38)	-0.9%
Health Spring of Illinois	Cigna	4,122		4,171	4,171	0.5%	49	1.2%
Grand Total		847,115	780,203	71,038	851,241		4,126	0.5%



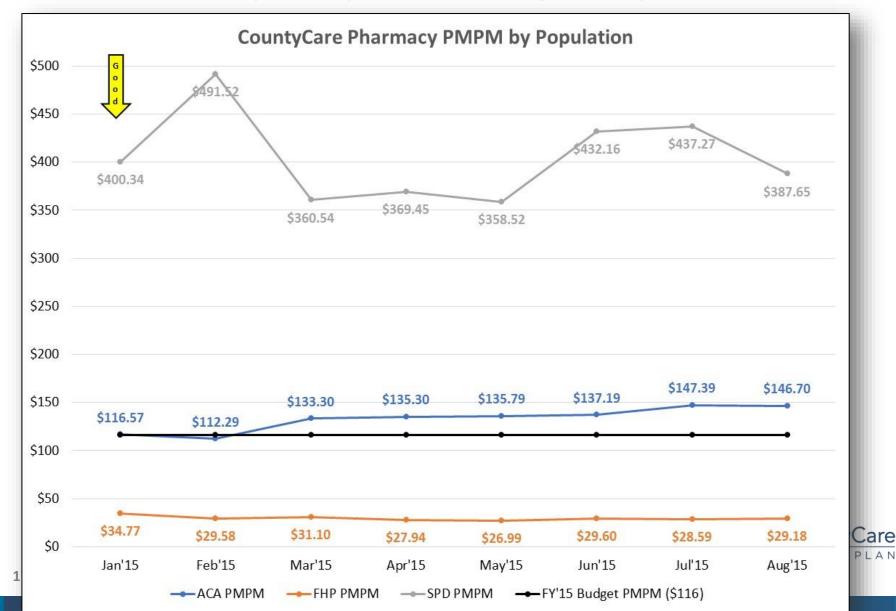
# **Risk Management**

Key Measures	Jun'15	Jul'15	Aug'15	Sep'15	% Change from Q2 to Q3*		FY'14 Q4 Benchmark (Sep-Nov)	
Risk Management								
ACA Adult Membership							3/2014 B	aseline
% 19-24 y/o	15.0%	15.3%	15.2%	15.0%	-0.9%		17.0%	-2.0%
% 25-34 y/o	15.2%	15.7%	15.6%	15.7%	0.7%		14.8%	0.9%
% 35-44 y/o	13.0%	13.4%	13.4%	13.5%	0.3%		13.5%	0.0%
% 45-54 y/o	25.2%	26.3%	26.3%	26.3%	-0.1%		27.6%	-1.3%
% 55+ y/o	31.6%	29.3%	29.0%	29.1%	0.4%		27.0%	2.1%
<u>Pharmacy</u>								
# Scripts filled	147,657	147,010	140,254		-4.6%			
% Utilizing Members	28%	28%	28%		0.0%			
# Scripts/Utilizer	3.00	3.00	2.90		-3.3%	<b>V</b>		
% Generic dispensing	82%	83%	82%		-0.7%	<b>V</b>		
% Brand Single Source	18%	17%	17%		3.6%	$\blacksquare$		
% Formulary	97%	98%	98%		0.0%		98%	0.0%
% CCHHS HIV pt meds @ CCHHS pharmacy	39.3%	36.0%	34.1%		-5.3%	$\blacksquare$	80%	-44.0%
% Maintenance Rx on Extended Supply (>84 days)	30.0%	45.7%	55.8%		22.1%		85%	-39.3%
<u>Reinsurance</u>								
# Claims filed	0	0	0		0.0%			





### Pharmacy Expense by Population



## **Care Management**

Key Measures	Jun'15	Jul'15	Aug'15	Sep'15	% Change From Prior Month	Trend	FYTD'15 Budget or Goal	% to Budget/Goal
Care Management				·				
PCMH Assignment								
% Members Assigned to PCMH	96.0%	99.6%	99.9%		0.4%			
% Members Unassigned	4.0%	0.4%	0.1%		-87.5%			
*NEW* % Members Assigned to CCHHS/ACHN								
All	19.4%	19.1%	18.4%	18.1%	-1.7%	•		
ACA	29.2%	28.8%	28.0%	27.1%	-3.2%	•		
FHP	10.3%	10.1%	9.9%	9.9%	0.4%			
SPD	14.1%	15.4%	17.1%	19.9%	16.2%			
*NEW* % Members Assigned to MHN/ACO								
All	45.9%	45.8%	48.5%	49.3%	1.6%			
ACA	30.2%	30.5%	33.1%	32.9%	-0.7%			
FHP	62.4%	66.0%	64.0%	65.7%	2.6%			
SPD	NA	NA	NA	NA	NA			
*NEW* % Members Assigned to ACCESS								
All	15.3%	15.3%	15.6%	15.5%	-0.5%			
ACA	17.5%	17.6%	18.4%	18.1%	-1.8%	•		
FHP	12.9%	12.9%	12.8%	12.9%	0.6%			
SPD	21.4%	21.2%	20.8%	20.9%	0.6%			





## **Care Management**

Key Measures	Jun'15	Jul'15	Aug'15	Sep'15	% Change from Q2 to Q3*		FY'14 Q4 Benchmark (Sep-Nov)	
Member Risk Stratification		_					_	
Total Outreached Members YTD	77,494	75,089	73,618		-2.0%	$\blacksquare$		
Health Risk Assessments/Screenings YTD (non-MHN ACO)	37,515	39,481	30,958		-21.6%	$\blacksquare$		
YTD % High Risk Members	3.7%	3.6%	4.2%				2.0%	-2.2%
Referral Management								
# Authorizations: Inpatient	2,120	2,069	2,001		-3.3%	$\blacksquare$		
# Authorizations: Outpatient	3,247	3,234	3,277		1.3%			
ACA Utilization Management (rolling 12 month)							Nov'14 Bas	seline
Admits/1,000 member months	166	160	156		-2.5%		168	-7.1%
Bed Days/1,000 member months	730	702	689		-1.9%		737	-6.5%
ED Visits/1,000 member months	952	949	926		-2.4%		1,017	-8.9%
% 30-day Readmissions	22%	22%	22%		0.0%		20%	10.0%
	YTD FY'15 Q1	YTD FY'15 Q2*	YTD FY'15 Q3*		% Change		FY'14 Q4	
	(Dec-Feb,	(Mar-May,	(Jun-Aug,		from Q2 to		Benchmark	
ACA CCHHS Utilization (since 7/1/2014)	N=321,297)	N=351,184)	N=243,232)		Q3*		(Sep-Nov)	
Emergency Room	16.8%	12.0%	11.0%		-8.9%	_	17.2%	-6.2%
Hospital Inpatient	8.5%	6.8%	6.6%		-2.4%	$\blacksquare$	10.9%	-4.3%
Hospital Outpatient	28.8%	32.2%	32.2%		0.2%		28.8%	3.4%
Other Medical	1.3%	1.5%	1.3%		-13.9%	$\blacksquare$	1.1%	0.2%
Primary Care	41.1%	35.8%	34.2%		-4.4%	$\blacksquare$	39.8%	-5.6%
Specialist	10.6%	4.5%	1.8%		-60.4%	$\blacksquare$	6.8%	-5.0%
Total	19.5%	15.8%	14.6%		-8.0%	<b>V</b>	19.1%	-4.6%

<sup>\*</sup> Data incomplete pending claims run-out.

	>= Goal
Key:	Within 1% of Goal
Key.	Within 5% of Goal
	< 5% of Goal



## **Operations**

Key Measures	Jun'15	Jul'15	Aug'15	Sep'15	% Change from Q2 to Q3*		FY'14 Q4 Benchmark (Sep-Nov)	
Operations								
<u>Call Center</u>							Goal	<b>Goal Met</b>
Call Volume	26,030	26,274	24,946		-5.1%	<b>V</b>		
Abandonment rate	1.1%	1.4%	2.2%		49.3%	_	<4%	Υ
Hold time	0:00:52	0:00:49	0:00:53		8.2%	$\blacksquare$	<:01:00	Υ
Average speed to answer	0:00:10	0:00:14	0:00:23		64.3%	$\blacksquare$	<:00:45	Υ
Claims Processing								
# Claims Paid	148,811	175,031	232,489		32.8%			
#Claims Recv'd	211,735	122,617	152,544		24.4%			
					Change from			
	FY'15 Q1	FY'15 Q2	FY'15 Q3		Prior Q		# Days	<b>Goal Met</b>
Avg # Days Received-to-Processed (non-adjusted)	5	5	4		-20.0%		< 8	Υ
Avg # Days Received-to-Paid/Pend (non-adjusted)	32	36	31		-13.9%		< 35	Υ

<sup>\*</sup> Data incomplete pending claims run-out.





## Why Market CountyCare?

- Mandatory Managed Care = Competition for Medicaid health plan membership
- Increase awareness of new plan to broader
  Medicaid audience



#### Fall'14 Baseline

#### Opportunity to influence three key drivers: Awareness, Favorability & Consideration

- Low brand awareness at 6%
- Respondents familiar with CountyCare have...
  - 52% brand favorability; 42% neutral favorability
- As familiarity increases, so does the likelihood of selecting CountyCare
  - 65% 'somewhat' familiar = would consider enrolling
  - 100% of those who were 'very' familiar would consider it as a plan choice.

#### **Year 1 Activities**

- 'Count On' Campaign
  - Transit, print, radio
- CountyCare General-Info Website

- Revamped Logo
- Rede Flyer





DURANTE TODO EL AÑO "Confío en que mi seguro médico cubrirá a toda mi familia."

countycare.com

SEGURO MÉDICO SIN COSTO ALGUNO. 312-864-8200

Un seguro médico de Medicaid de Illinois

"I count on expert care near home."



NO COST HEALTH PLAN. 130 LOCA

Learn more: 312-864-82

"I count on new dental benefits."



NO COST HEALTH PLAN. 312-864-8200

An Illinois Medicaid Health Plan

<del>County Card</del>

Managed Care Cte | Sept 17, 2015





KEEP YOUR **MEDICAID** COVERAGE

CALL 312-864-8200



FILL OUT AND SEND IN YOUR FORMS TODAY

HAVEN'T RECEIVED YOUR OFFICIAL LETTER? CALL US TODAY

312-864-8200

As someone with CountyCare, you must complete Medicaid's "Redetermination Process" each year to keep your coverage.

#### I LETTER IN THE MAIL

Look for an official letter in the mail.

The letter will tell you about the redetermination or renewal process to see if you or your family members can still get Medicald.

- If you do not get food stamps (SNAP) or cash assistance and ONLY get Medicald, you will get a letter asking for information. To keep your Medicald, you must respond to the letter.
- If you get food stamps (SNAP) or cash assistance, your Medicald should be renewed at the same time you renew these benefits.

If you have not received this official letter, call us now.

#### IF YOU NEED HELP

You can call the CountyCare hotline, 312-864-8200, for help, or you can call the Illnois Medicald Redetermination Program Hotline

Or you can bring your letter to someone at your doctor's office. Call the CountyCare hottine at 312-864-8200 to find out where you can get in-person help.

#### IF YOU MISS THE DEADLINE

If you lose Medicald because you missed the deadline, you will have limited time to respond. If you wait too long, you will have to apply again for Medicald, and then pick a managed care health plan like CountyCare.

QUESTIONS? CALL TODAY 312-864-8200 OR VISIT COUNTYCARE.COM



MANTENGA SU

COBERTURA DE MEDICAID

LLAME AL 312-864-8200



COMPLETE Y ENVIE SUS FORMULARIOS HOY MISMO

¿NO HA RECIBIDO LA CARTA OFICIAL? LAMENOS HOY AL

2-864-8200

Si tiene CountyCare, debe completar el "Proceso de Redeterminación" de Medicaid todos los años para poder mantener su cobertura de seguro de salud médico.

#### M CARTA EN EL CORREO

Busque una carta oficial en su casilla de correo.

Esta carta es una notificación sobre el proceso de redeterminación o renovación por el cual se determina si usted o sus familiares pueden mantener su cobertura de seguro

- Si usted no recibe cupones de almentos (SNAP) o asistencia en efectivo y SOLO recibe beneficios de Madicald, recibirá una carta en la que se le solicitará información. Para seguir redbiando benañdos de Medicald, debe responder la
- Si usted redbe cupones de alimentos (SNAP) o asistencia en efectivo, debe (SNYAP) o assencia en esectivo, debe renovar su adjudicación de Medicaid al mismo tiempo que

Si no ha recibido esta carta oficial, llámenos.

#### SI NECESITA AYUDA

Puede Ismar a la linea directa de ayuda de CountyCare al 312. Puede l'amar a la linea directa de ayuda de CountyCare ai 312. 864-3200 o llamar a la linea directa de ayuda del Programa de Redeterminación de Medicald de Illinois al 855-456-4945.

También puede entregarle su carta a algún miembro de personal la riccien puede enriegane su cara a argun miembro de personal de la oficina de su médico o l'ame a la línea directa de ayuda de CountyCara al 312.864.9200 para averiguar dónde puede recibir

### ☑ SI NO RESPONDE DENTRO DEL PLAZO

Si plande su adjudicación de Medicald por no responder antes de oi prante su aquarcación de Medicaid por no responder antes de que venza el plazo, tendrá un tiempo limitado para responder. Si que vanza el prazo, tenura un mempo niretaus para responsara, el espera damastado, debará presentar nuevamente la solicitud para consultan el espera de la consultan el espera de consultan el espera el e espera demastado, debera presentar nuevamente la soscruto pera recibir los beneficios de Medicald y luego elegir un plan de seguro da salud médico como CountyCare.

¿TIENE PREGUNTAS? LLAME HOY AL 312-864-8200 O VISITE COUNTYCARE.COM

Care H PLAN

t 17, 2015

#### Spring'15 Results

- (▲) Call Center Volume\*: +44%
- (▲) Applications Initiated\*: +10%

- (▲) Awareness: +8%
- (▲) Favorability: +13%
- (▲) Neutral Perception: -15%
- (▲) Consideration: +8%



<sup>\*3</sup> months post launch

### **Marketing Moving Forward**

- Continued focus on awareness, favorability, perception and consideration
- New media campaigns and web site updates
- Consistency across member and provider materials
- Integrated Rede campaign

